

CR-05 - Goals and Outcomes

Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

The 2013-2014 City of Miami Beach (City) Consolidated Annual Performance and Evaluation Report (CAPER) demonstrates how federal funds for Housing and Community Development were spent and reports City progress in achieving its goals outlined within the Consolidated Plan from October 1, 2013 through September 30, 2014 the CAPER includes activities funded by the Community Development Block Grant (CDBG) and HOME Investment Partnerships (HOME) programs.

The following is a summary of the City's progress in meeting its goals set forth in its five-year Consolidated Plan and annual Action Plan.

CDBG Major Initiatives and Highlights FY 2013-2014

- Continued rehabilitation of 24 affordable housing units at the London House Apartments
- Air Conditioning and roof repairs completed at the Mayfair Apartments
- Shower conversion program with the Housing Authority of the City of Miami Beach (HACMB)
- Completed construction of the UNIDAD North Beach Senior Center
- Continued construction of the Boys and Girls Club Youth Center
- Continued rehabilitation of the Jewish Community Services Senior Center
- CDBG funding provided child care, youth services, food distribution, and emergency and senior services for 1900 low income individuals/families

Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee's program year goals.

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected – Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected – Program Year	Actual – Program Year	Percent Complete
Code Enforcement	Non-Housing Community Development	CDBG: \$90000	Housing Code Enforcement/Foreclosed Property Care	Household Housing Unit	2000	5873	293.65%	2000	5873	293.65%
Multi-family Rehabilitation	Affordable Housing	CDBG: \$499156 / HOME: \$	Rental units rehabilitated	Household Housing Unit	154	0	0.00%	200	0	0.00%
Planning and Administration	Affordable Housing Homeless Non-Homeless Special Needs Non-Housing Community Development	CDBG: \$190715 / HOME: \$46959	Other	Other	0	0		0	0	
Public Facility or Infrastructure Activities	Non-Housing Community Development	CDBG: \$100000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	75	75	100.00%	65	65	100.00%

Public service activities	Non-Housing Community Development	CDBG: \$143036	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	29275	7773	26.55%	2500	1900	76.00%
---------------------------	-----------------------------------	----------------	--------------------------------------------------------------------------	------------------	-------	------	--------	------	------	--------

Table 1 - Accomplishments – Program Year & Strategic Plan to Date

Assess how the jurisdiction’s use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.

The priorities and specific objectives covered by the strategic plan include construction and/or rehabilitation of public facilities, provision of public services and construction and/or rehabilitation of affordable housing. There were no significant changes in program objectives this year.

The overall low-mod benefit for CDBG FY 2013 is 81.67% exceeding the overall 70% low-mod benefit requirement.

CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted).

91.520(a)

	CDBG	HOME
White	520	65
Black or African American	77	15
Asian	5	0
American Indian or American Native	0	0
Native Hawaiian or Other Pacific Islander	3	0
Total	605	80
Hispanic	504	58
Not Hispanic	85	12

Table 2 – Table of assistance to racial and ethnic populations by source of funds

Narrative

The City's funds enabled services to a variety of the City's residents representing the diversity within the community.

The HOME administrative funds were used in partnership with HOPE Inc. to distribute educational materials, establish partnerships and provide trainings to explain legal rights under federal, state and local fair housing laws.

CR-15 - Resources and Investments 91.520(a)

Identify the resources made available

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG		3,638,848	727,371
HOME		1,878,100	45,378

Table 3 - Resources Made Available

Narrative

The Consolidated Annual Performance and Evaluation Report (CAPER) outlines the status of the City's efforts toward implementing performance measurement system requirements described in the Federal Register Notice dated March 7, 2006. The CAPER provides a detailed description of how the City provided new or improved availability/accessibility, affordability, sustainability of decent housing, suitable living environments, and economic opportunity. The CAPER includes a comparison of the proposed outcomes versus actual outcomes for each outcome measure submitted with the Consolidated Plan.

Identify the geographic distribution and location of investments

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description
NORTH BEACH AREA	8	10	
North Beach NRSA	8	10	
SOUTH BEACH	73	70	

Table 4 – Identify the geographic distribution and location of investments

Narrative

Expenditures were concentrated in the North Beach and South Beach Target Areas for public facilities, public services and multi-family housing rehabilitation.

Leveraging

Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.

The HOME Program funds in the Barclay Project were leveraged against funds received from the City of Miami Beach Redevelopment Agency. These funds were utilized in the acquisition of the property for use as affordable rental housing.

The City, as required by HUD, provided its 25% project matching funds. Based on significant affordable housing investments by the Redevelopment Agency, a match excess exists. The required FY 2013/2014 match liability of \$25,632 was offset by an excess of over \$3.9 million.

Fiscal Year Summary – HOME Match	
1. Excess match from prior Federal fiscal year	3,904,017
2. Match contributed during current Federal fiscal year	0
3. Total match available for current Federal fiscal year (Line 1 plus Line 2)	3,904,017
4. Match liability for current Federal fiscal year	25,632
5. Excess match carried over to next Federal fiscal year (Line 3 minus Line 4)	3,878,385

Table 5 – Fiscal Year Summary - HOME Match Report

Match Contribution for the Federal Fiscal Year								
Project No. or Other ID	Date of Contribution	Cash (non-Federal sources)	Foregone Taxes, Fees, Charges	Appraised Land/Real Property	Required Infrastructure	Site Preparation, Construction Materials, Donated labor	Bond Financing	Total Match

Table 6 – Match Contribution for the Federal Fiscal Year

HOME MBE/WBE report

Program Income – Enter the program amounts for the reporting period				
Balance on hand at begin- ning of reporting period \$	Amount received during reporting period \$	Total amount expended during reporting period \$	Amount expended for TBRA \$	Balance on hand at end of reporting period \$
0	0	0	0	0

Table 7 – Program Income

Minority Business Enterprises and Women Business Enterprises – Indicate the number and dollar value of contracts for HOME projects completed during the reporting period						
	Total	Minority Business Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Contracts						
Dollar Amount	266,836	0	0	0	133,193	133,643
Number	6	0	0	0	2	4
Sub-Contracts						
Number	4	0	0	0	4	0
Dollar Amount	266,836	0	0	0	133,193	133,643
	Total	Women Business Enterprises	Male			
Contracts						
Dollar Amount	266,836	0	266,836			
Number	6	0	6			
Sub-Contracts						
Number	0	0	0			
Dollar Amount	0	0	0			

Table 8 – Minority Business and Women Business Enterprises

Minority Owners of Rental Property – Indicate the number of HOME assisted rental property owners and the total amount of HOME funds in these rental properties assisted						
	Total	Minority Property Owners				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0

Table 9 – Minority Owners of Rental Property

Relocation and Real Property Acquisition – Indicate the number of persons displaced, the cost of relocation payments, the number of parcels acquired, and the cost of acquisition						
Parcels Acquired		0		0		
Businesses Displaced		0		0		
Nonprofit Organizations Displaced		0		0		
Households Temporarily Relocated, not Displaced		0		0		
Households Displaced	Total	Minority Property Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Cost	0	0	0	0	0	0

Table 10 – Relocation and Real Property Acquisition

CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of Homeless households to be provided affordable housing units	0	20
Number of Non-Homeless households to be provided affordable housing units	154	0
Number of Special-Needs households to be provided affordable housing units	0	0
Total	154	20

Table 11 – Number of Households

	One-Year Goal	Actual
Number of households supported through Rental Assistance	0	41
Number of households supported through The Production of New Units	0	0
Number of households supported through Rehab of Existing Units	154	0
Number of households supported through Acquisition of Existing Units	0	0
Total	154	41

Table 12 – Number of Households Supported

Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

The City's overall vision of providing neighborhoods with affordable, safe and decent housing is a long-term goal that requires a more diverse collaboration with local CHDO's, community partners, foundations and others with a focus on common objectives and goals.

Barriers that inhibit our ability to complete our goals include:

- Limited funding and the high cost of real estate values in the City of Miami Beach;
- Limited long-term, community-based residential options with supportive services for those who need help with daily living activities, housekeeping, self-care, social services and other assistance;

- Limited community development partners and CHDOs with the capacity to develop affordable housing within target areas and defined timeframes; and
- Inability of program recipients to acquire gap funding from additional financial sources for construction and rehabilitation projects.

Discuss how these outcomes will impact future annual action plans.

The City intends to focus on the development of mixed-income neighborhoods and boost the affordable housing supply for employees such as, teachers, municipal workers and public safety employees working within the City.

Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.

Number of Persons Served	CDBG Actual	HOME Actual
Extremely Low-income	34	34
Low-income	0	0
Moderate-income	0	0
Total	34	34

Table 13 – Number of Persons Served

Narrative Information

The intent of the HOME Program is to provide decent affordable housing to lower income households, expand the capacity of nonprofit housing providers, strengthen the ability of state and local governments to provide housing and leverage private sector participation.

The primary objective of the CDBG program is to provide decent housing, a suitable living environment and expanded economic opportunities principally for low and moderate income persons and neighborhoods.

CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)

Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The City proactively reaches out to homeless persons, who are by definition unsheltered or at imminent risk of losing shelter, by providing street outreach as well as a walk-in center. The City employs eight (8) Caseworkers and a Program Coordinator who are trained to engage and assess clients for their individual needs. To connect with individuals who are in need of assistance, staff provides:

Street Outreach Missions – Street outreach is conducted an average of four (4) times per week with missions scheduled at various times of the day to give staff the opportunity to locate homeless individuals. During these missions, staff engages potential clients to offer assistance. Of the individuals who accept assistance, transportation is provided to them back to the walk-in for further assessment and referral and/or placement in programs.

Police Referrals – Collaborative efforts with Police have been adopted empowering officers to offer homeless individuals with referrals to our office for assessment and assistance. These referrals help to create awareness for our program and extend outreach efforts providing continuous coverage throughout the City, 24 hours per day, seven (7) days per week.

Walk-In Assistance – The walk-in center operates five (5) days a week from 7:30 AM – 3:30 PM. The center that is staffed to provide all walk-in clients with assistance and access to a variety of services encompassing shelter, identification, addiction, crisis, and family reunification, among others. The services are identified via the intake process.

Assessments & Intake – Clients are guided through an intake process where they complete a Client Request for Services to begin identifying needs. The Request for Services is followed up with a one-on-one interview with a Caseworker and finished off with a VI-SPIDAT assessment (vulnerability index tool as the approved method of prioritization from the Continuum of Care) identifying the client's core areas of concern. These areas of concern are then discussed with the client to help create an action plan that will assist them in ending their homelessness.

Referrals - Once needs are identified, clients are connected to community-based resources for assistance through a formalized referral process.

Addressing the emergency shelter and transitional housing needs of homeless persons

The City has established relationships with a variety of agencies within the Continuum of Care to provide access to emergency housing via the referral and placement process to improve client access to emergency shelter and transitional housing for its homeless residents. Staff identifies the core needs of a homeless person and issues referrals to the agencies that best fit his/her criterion of need. In doing so, the City has established the following relationships with shelter providers:

- 30 City-funded beds at The Salvation Army for men, women, and children with Care Coordination provided by the agency to assist clients on their path to independence.
- 15 City-funded beds at the Miami Rescue Mission for men with Care Coordination provided by members of the City's Homeless Outreach Team to assist clients on their path to independence.
- 12 City-funded beds at Camillus House for men and women with Care Coordination provided by the agency to assist clients on their path to independence.
- 5 City-funded beds at the Lotus House for women and children Care Coordination provided by the agency to assist clients on their path to independence.
- 2 City-funded treatment beds (via Citrus Health Network, Inc.) for those with mental illness or other disorders for which a traditional shelter placement is impractical or inappropriate.
- An additional 84 traditional shelter beds are made available at various shelters throughout Miami-Dade County via funding from the Miami-Dade County Homeless Trust.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The acceptance of shelter facilitates the individual's journey to permanent housing. Once a person accepts services, the City places them in emergency shelter settings to begin the stabilization and Care Coordination process. The collaborative effort of both the Care Coordinator and Client to achieve successful permanent housing is set into motion to ensure the best possible outcome for the individual to maintain long-lasting success and permanent-independent-housing, if possible. Options for low-income housing may not be limited to publicly assisted programs but rather an array of options to meet the individual's needs. The following resources may apply:

Veterans Administration (VA) Assistance - Veterans may access VA Assistance programs in the City once

a week through its Caseworkers who are on-site to help guide homeless individuals through the emergency shelter process into housing via VASH vouchers.

Case Rate – Chronically homeless individuals and their families may be assisted by referral into the Case Rate program which provides housing options with wrap-around services to assist individuals out of homelessness. City staff makes recommendations into the program via Outreach experience with identified persons and presents these recommendations to the CoC for approval or denial.

The 25 Cities Initiative – A recent addition to City resources is the 25 Cities Initiative, as adopted by the CoC, which aims to house all homeless Veterans by 2015 followed by homeless persons who are considered chronic and/or vulnerable by 2016. The federal initiative creates housing opportunities by joining agencies together to help create a bank of readily available housing. The individuals who are prioritized in the program are identified by the VI-SPIDAT process which provides a score measuring the homeless individual's level of need by identifying their chronicity and/or vulnerability and likelihood to perish out on the street.

Care Coordination Guidance - Most individuals transition out of homelessness will not produce enough income to live in fair market rate-based dwellings. Income sources such as Social Security, pensions, survivor's benefits, or minimum-wage employment may not provide enough stability to maintain traditional independent living arrangements, in some instances. Through the Care Coordination process, individuals may identify alternative housing such as shared living arrangements, assisted living facilities; self-subsidized rentals of all-inclusive efficiencies or rooms early on in the process of shelter to provide an action plan of goals that will help them achieve self-sustainability through money management.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

Individuals who are at imminent risk of losing their housing via discharge from an institution, termination from a program, or eviction are offered emergency shelter assistance after undergoing the intake process. Varying areas of concern are subsequently addressed during the intake process to help identify core needs that may prolong an individual's need for shelter. After an appropriate shelter referral is issued, the following services, offered in combination with the housing assistance, are provided as appropriate:

Identification Assistance – City assistance is provided to obtain birth certificates and Social Security cards in an effort to provide all required documentation needed to obtain a state-issued picture identification card. Some cases also require replacement of immigration documentation to complete said task.

Family Reunification Assistance – City assistance in providing passage for one-way transportation services to those homeless persons who have family/friends in another community who are able and willing to provide shelter and support.

Medical Assistance – Through the referral process, individuals are guided to agencies that assist with medical and mental health evaluations for the purpose of diagnosis and care.

Employment Assistance – Referrals for employment training can be issued at intake or during the course of Care Coordination. The City has immediate job placement assistance for individuals who qualify through its partnership with Jewish Community Services of Greater Miami which provides on-site services two days per week.

Entitlement/Benefit Assistance – The City provides assistance via staff in the Homeless Outreach Team and the Office of Community Services to assist clients with the application for entitlements, if eligible.

Money Management Assistance – As a main component of any successful transition from homelessness to permanent independent housing, referrals for financial management/budgeting assistance can be made to partnering agencies.

CR-30 - Public Housing 91.220(h); 91.320(j)

Actions taken to address the needs of public housing

Primary responsibility for public housing and resident initiatives rests with the Housing Authority of the City of Miami Beach (HACMB) and is reported separately in the HACMB's annual report to HUD.

Actions taken to encourage public housing residents to become more involved in management and participate in homeownership

The HACMB encourages public housing residents to participate in policy, procedure and program implementation and development through its Resident Advisory Board. The HACMB conducts a monthly Management/Resident meeting to encourage participation by its residents. The HACMB distributes a monthly newsletter to its public housing residents, which contains relevant agency news and information on available community resources. Homeownership is not applicable as Rebecca Towers South is an elderly-designated rental development. The HACMB's Board of Commissioners includes a public housing resident as Commissioner.

Actions taken to provide assistance to troubled PHAs

Not Applicable.

CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)

Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)

To help eliminate barriers to the development of affordable housing, the City has adopted certain policies that assist with the process:

- Expedited permitting process for affordable housing projects
- Reduced minimum unit size for affordable housing
- Reduction in parking space requirements for affordable housing

Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)

The City proactively engages in education and outreach efforts to inform its residents and community-at-large of resources to help the underserved in our community. Often the greatest obstacles to access services are the same concerns that low-income residents seek assistance for: linguistics, legal status, and familial and economic challenges.

The City has established a variety of forums and strategies to engage providers and residents and improve the accessibility to services including:

- Miami Beach Service Partnership (a collaborative of community-based providers serving youth, families, and individuals)
- Committee on the Homeless
- Affordable Housing Advisory Committee
- Business outreach (targeting businesses impacted by homelessness)
- Improved internet web tools

In addition to the administration of federal entitlement funds, the City strives to identify, pursue, and obtain additional resources to address the unmet needs of its residents through the Office of Grants Management. These efforts are carried out in collaboration with the Office of Community Services and the Homeless Services Program. Additional resources are pursued through open, competitive grant programs.

Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)

Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)

The City's economy relies on lower paying service-sector and seasonal tourism-oriented jobs. Many of these jobs are open to people with low skills and low educational attainment. In response to the Welfare Reform Act, the City of Miami Beach focused its core to combat poverty and focused on the creation of secure, well-paying jobs. Implementation of these anti-poverty efforts remains a cooperative effort between the City, the local business community, community development agencies, nonprofit organizations, the City's designated CHDO, the Housing Authority of the City of Miami Beach, Inc., and other community-based organizations.

A major objective of the City's economic development activities is the stimulation of economic revitalization and job creation by facilitating business development and expansion, job creation/retention, encouraging private development through public support, and carrying out housing and neighborhood revitalization. The development of convention-quality hotels is an economic development objective which is an example of business development that provides significant employment opportunities for persons entering the job market.

The purpose of this strategy is to link individuals and families to the programs and services available to them and to build upon existing anti-poverty program infrastructure. External factors that impact the economy will have an impact on the resources and programs available to move individuals towards economic self sufficiency as well as jobs available. These factors can also have an impact on affordable housing. However, even with negative external factors, the overall goals, objectives and policies will remain the same as programs and activities are adapted to reflect market change. The City will continuously seek out opportunities to support or improve its anti-poverty strategy.

The City will also fund childcare, youth and senior programs to reduce the number of poverty-level families.

Actions taken to develop institutional structure. 91.220(k); 91.320(j)

The City continues cross-training staff and the inclusion of other departments in project management to mitigate the risk associated with errors because of the lack of knowledge of compliance requirements.

We have realized several reforms that will carry forward including:

- Monthly IDIS reconciliation to ensure consistency and accuracy;
- Project checklists to ensure that we are collecting required documentation; and
- Improved coordination of site visits and project monitoring.

These measures helped to improve the institutional structure and enhanced coordination for both staff and sub recipients enabling the City to administer federal grant funds in a compliant and efficient manner.

Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)

The City's overall vision of providing neighborhoods with affordable, safe and decent housing is a long-term goal that requires a more diverse collaboration with local CHDOs, community partners, foundations and others with a focus on common objectives and goals.

Barriers that inhibit our ability to complete our goals include:

- Limited funding and the high cost of real estate values in the City of Miami Beach;
- Limited long-term, community-based residential options with supportive services for those who need help with daily living activities, housekeeping, self-care, social services and other assistance;
- Limited community development partners and CHDO's with the capacity to develop affordable housing within target areas and defined timeframes; and
- Inability of program recipients to acquire gap funding from additional financial resources for construction and rehabilitation projects.

Identify actions taken to overcome the effects of any impediments identified in the

jurisdictions analysis of impediments to fair housing choice. 91.520(a)

The City continues to proactively ensure that its own regulations do not act as a barrier to affordable housing. In addition, the City continues its policy of requiring that all federally-funded sub-recipients execute Affirmative Marketing Agreements or Sub-recipient Grant Agreements which include Affirmative Marketing requirements in accordance with the Fair Housing Act. Furthermore, the City of Miami Beach has contracted with Housing Opportunities Project for Excellence, Inc. (HOPE) consecutively since 2000. HOPE provides technical assistance to the City in meeting its requirement to affirmatively further Fair Housing City-wide, through education, outreach and counseling. The most recent *Analysis of Impediments* (AI) identified the following impediments:

- Discrimination based upon protected classes
- Disparities in fair and equal lending practices
- A strongly segregated housing market
- An insufficient number of accessible housing units
- Racially and ethnically based tensions due to growing numbers of new residents from different ethnic groups.

In response to the impediments to fair housing choice, the City of Miami Beach has funded a Fair Housing Education & Outreach Initiative (E&O), implemented throughout the City of Miami Beach and delivered by HOPE, Inc. The E&O initiative is designed to inform the general public about its rights to fair housing under federal, state, and local laws. In particular, fair housing workshops educate participants on how to recognize discriminatory housing practices, and the avenues of redress available to them. The initiative benefits persons who are denied access to the housing of their choice because of race, color, religion, national origin, sex, disability, familial status, age, marital status or sexual orientation. Service providers are similarly educated to help community members recognize discrimination and make appropriate referrals. In addition, the E&O initiative also addresses a need to educate housing industry providers about their responsibility to voluntarily comply with fair housing laws through training and community-wide events.

CR-40 - Monitoring 91.220 and 91.230

Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

The City continues to enhance the policies, procedures and systems available to ensure compliance with U.S. HUD rules and regulations. The City improved technical assistance efforts to both sub-recipients and staff to address documentation, data collection, reporting and monitoring practices.

The City continues cross-training staff and the inclusion of other departments in project management to mitigate the risk associated with errors because of the lack of knowledge of compliance requirements.

We have realized several reforms that will carry forward including:

- Monthly IDIS reconciliation to ensure consistency and accuracy;
- Project checklists to ensure that we are collecting required documentation; and
- Improved coordination of site visits and project monitoring.

Citizen Participation Plan 91.105(d); 91.115(d)

Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.

The City issued a Notice of a Public Meeting for June 19, 2013 at 5:30 P.M. and a thirty day public comment period between June 13, 2013 through July 12, 2013.

The public meeting was held to obtain input and comments from citizens regarding the FY 2013-2014 Action Plan. No input or comments were received.

CR-45 - CDBG 91.520(c)

Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.

During the past year, the City has realized opportunities for operational improvements as well as compliance among its sub-recipients. As a result of negative experiences with the City's historically primary sub-recipient, the City has embedded checks and balances to improve internal compliance. Further, it has expanded its efforts to reach more agencies within the community in hopes of broadening its housing development partner base. This is especially true with respect to the identification and cultivation of agencies that may become CHDOs. In addition, the City has reviewed its award patterns to ensure that investments yield the highest possible results in terms of outcomes instead of the number of awards. Finally, the City has promoted greater transparency in terms of engagement, reporting and recruitment of possible community-based partners in an effort to broaden its impact and truly infuse responsible community development practices.

Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?	No
--------------------------------------------------------------------------------------------------------	----

[BEDI grantees] Describe accomplishments and program outcomes during the last year.

CR-50 - HOME 91.520(d)

Include the results of on-site inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations

Please list those projects that should have been inspected on-site this program year based upon the schedule in §92.504(d). Indicate which of these were inspected and a summary of issues that were detected during the inspection. For those that were not inspected, please indicate the reason and how you will remedy the situation.

During the second half of FY 2012/2013, the City initiated a major audit and investigation of the agency that was the primary recipient HOME funds for many years. This action was based on the on-site inspections and monitoring of the financial reports of the agency. City staff observed construction irregularities during site-visits, and financial irregularities were noted in the review of financial statements, project status reports, and reimbursement requests. The findings have been significant.

This audit has continued throughout FY 2013/2014, and to date has not been concluded. This action required the City to suspend its funding of planned affordable housing projects and to focus on preserving assets.

The City's actions have resulted in the City taking ownership of a 24-unit property in FY 2013/2014 that is now on schedule for the completion of its rehabilitation during calendar year 2015. In addition, the City is finalizing a transaction that will add five additional properties (representing approximately 162 housing units) to its affordable housing ownership portfolio for management and operation as affordable rental housing.

The City will continue its audit and monitoring of the agency, and the HOME-funded properties owned by the agency, to ensure compliance with program guidelines. The City will also continue to keep the local HUD Field Office apprised of its findings and actions.

Provide an assessment of the jurisdiction's affirmative marketing actions for HOME units. 92.351(b)

The City continues to proactively address the marketing of HOME-assisted properties. All new contracts with sub-recipients of HOME funds include a requirement that the agency follow a policy of affirmative marketing of its properties. The implementation of this policy is a subject of the City's subsequent monitoring of its sub-recipient projects. Particular attention is paid to efforts made to reach potential affordable housing applicants in the market area that are not as likely to apply without a concerted

effort to reach them.

Furthermore, in response to the impediments which were identified in the City's most recent *Analysis of Impediments to Fair Housing*, a fair housing and outreach initiative was funded. This initiative provides for workshops, presentations, and community-wide events that create greater awareness and familiarity with fair housing laws and recourse against violations.

Refer to IDIS reports to describe the amount and use of program income for projects, including the number of projects and owner and tenant characteristics

Not Applicable

Describe other actions taken to foster and maintain affordable housing. 91.220(k) (STATES ONLY: Including the coordination of LIHTC with the development of affordable housing). 91.320(j)

As a result of the audit/investigation actions described above, the City has restructured the department responsible for administering the affordable housing/community development activities. This new structure better aligns the affordable housing efforts with the homeless outreach, and community/public service activities. This provides a "full service" approach which will allow the City, not only successfully develop affordable housing but, also provide services to low/mod households that are residents in these properties.

New processes and procedures have been established that provide for better project monitoring and accountability to ensure that the City's goals and priorities are being met as well as ensuring adherence to HOME Programmatic guidelines.

Finally, the City's anticipated acquisition of six (6) affordable housing properties provides the City with the ability to better control the successful outcomes of the operation, management, and sustainability of affordable housing within its jurisdiction.

CR-60 - ESG 91.520(g) (ESG Recipients only)

ESG Supplement to the CAPER in *e-snaps*

For Paperwork Reduction Act

1. Recipient Information—All Recipients Complete

Basic Grant Information

Recipient Name	MIAMI BEACH
Organizational DUNS Number	020546289
EIN/TIN Number	596000372
Identify the Field Office	SOUTH FLORIDA
Identify CoC(s) in which the recipient or subrecipient(s) will provide ESG assistance	

ESG Contact Name

Prefix
First Name
Middle Name
Last Name
Suffix
Title

ESG Contact Address

Street Address 1
Street Address 2
City
State
ZIP Code -
Phone Number
Extension
Fax Number
Email Address

ESG Secondary Contact

Prefix
First Name
Last Name
Suffix
Title
Phone Number
Extension
Email Address

2. Reporting Period—All Recipients Complete

Program Year Start Date	10/01/2013
-------------------------	------------

CAPER

Program Year End Date

09/30/2014

3a. Subrecipient Form – Complete one form for each subrecipient

Subrecipient or Contractor Name

City

State

Zip Code

DUNS Number

Is subrecipient a victim services provider

Subrecipient Organization Type

ESG Subgrant or Contract Award Amount

CR-65 - Persons Assisted

4. Persons Served

4a. Complete for Homelessness Prevention Activities

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 14 – Household Information for Homeless Prevention Activities

4b. Complete for Rapid Re-Housing Activities

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 15 – Household Information for Rapid Re-Housing Activities

4c. Complete for Shelter

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 16 – Shelter Information

4d. Street Outreach

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 17 – Household Information for Street Outreach

4e. Totals for all Persons Served with ESG

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 18 – Household Information for Persons Served with ESG

5. Gender—Complete for All Activities

	Total
Male	
Female	
Transgender	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 19 – Gender Information

6. Age—Complete for All Activities

	Total
Under 18	
18-24	
25 and over	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 20 – Age Information

7. Special Populations Served—Complete for All Activities

Number of Persons in Households				
Subpopulation	Total	Total Persons Served – Prevention	Total Persons Served – RRH	Total Persons Served in Emergency Shelters
Veterans				
Victims of Domestic Violence				
Elderly				
HIV/AIDS				
Chronically Homeless				
Persons with Disabilities:				
Severely Mentally Ill				
Chronic Substance Abuse				
Other Disability				
Total (unduplicated if possible)				

Table 21 – Special Population Served

CR-70 – ESG 91.520(g) - Assistance Provided and Outcomes

10. Shelter Utilization

Number of New Units – Rehabbed	
Number of New Units – Conversion	
Total Number of bed - nighths available	
Total Number of bed - nights provided	
Capacity Utilization	

Table 22 – Shelter Capacity

11. Project Outcomes Data measured under the performance standards developed in consultation with the CoC(s)

CR-75 – Expenditures

11. Expenditures

11a. ESG Expenditures for Homelessness Prevention

	Dollar Amount of Expenditures in Program Year		
	2011	2012	2013
Expenditures for Rental Assistance			
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance			
Expenditures for Housing Relocation & Stabilization Services - Services			
Expenditures for Homeless Prevention under Emergency Shelter Grants Program			
Subtotal Homelessness Prevention			

Table 23 – ESG Expenditures for Homelessness Prevention

11b. ESG Expenditures for Rapid Re-Housing

	Dollar Amount of Expenditures in Program Year		
	2011	2012	2013
Expenditures for Rental Assistance			
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance			
Expenditures for Housing Relocation & Stabilization Services - Services			
Expenditures for Homeless Assistance under Emergency Shelter Grants Program			
Subtotal Rapid Re-Housing			

Table 24 – ESG Expenditures for Rapid Re-Housing

11c. ESG Expenditures for Emergency Shelter

	Dollar Amount of Expenditures in Program Year		
	2011	2012	2013
Essential Services			
Operations			
Renovation			
Major Rehab			
Conversion			
Subtotal			

Table 25 – ESG Expenditures for Emergency Shelter

11d. Other Grant Expenditures

	Dollar Amount of Expenditures in Program Year		
	2011	2012	2013
Street Outreach			
HMIS			
Administration			

Table 26 - Other Grant Expenditures**11e. Total ESG Grant Funds**

Total ESG Funds Expended	2011	2012	2013

Table 27 - Total ESG Funds Expended**11f. Match Source**

	2011	2012	2013
Other Non-ESG HUD Funds			
Other Federal Funds			
State Government			
Local Government			
Private Funds			
Other			
Fees			
Program Income			
Total Match Amount			

Table 28 - Other Funds Expended on Eligible ESG Activities**11g. Total**

Total Amount of Funds Expended on ESG Activities	2011	2012	2013

Table 29 - Total Amount of Funds Expended on ESG Activities